

Public Works Administration Division

MISSION STATEMENT

It is the mission of the Public Works Administration Section to provide direction and administrative support to the Department of Public Works

PRIMARY FUNCTIONS

The primary function of the Administrative Section is to manage, supervise, and provide technical and clerical support to the entire Public Works Department's operating divisions.

OBJECTIVES FOR FISCAL YEAR 2015

- Support staff in the implementation of 2015 ward capital plans.
- Continue training modules for Occupational Safety and Health Administration (OSHA) safety compliance committee and provide support to staff involved.
- Continue to support cross training needs of all staff.
- Continue to support staff in providing and analyzing data for RockStat.
- Continue to work with operations managers on process improvements as needed.
- Continue monthly, quarterly and yearly reports on parking system management information.
- Continue to provide City-wide support on administrative and operational needs for special events.
- Continue support for emergency management and disaster recovery planning.

PUBLIC WORKS ADMINISTRATION BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATED</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|----------------------|-----------------------|-----------------------|--------------------------|-----------------------|-------------------------------|
| PERSONNEL | \$308,213 | \$296,316 | \$295,556 | \$303,923 | \$7,607 |
| CONTRACTUAL | 73,798 | 58,740 | 60,479 | 60,290 | 1,550 |
| SUPPLIES | 2,127 | 9,100 | 5,817 | 9,100 | 0 |
| OTHER | <u>0</u> | <u>0</u> | <u>0</u> | <u>3,305</u> | <u>3,305</u> |
| TOTAL | <u>\$384,138</u> | <u>\$364,156</u> | <u>\$361,852</u> | <u>\$376,618</u> | <u>\$12,462</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|-----------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|
| PROPERTY TAXES | | | | | |
| REIMBURSEMENTS | \$42,602 | \$46,601 | \$48,109 | \$47,077 | (\$1,032) |
| INTERDIVISIONAL PURCHASE OF SERVICES | 256,300 | 262,000 | 269,800 | 269,800 | 0 |
| GENERAL REVENUES | <u>144,255</u> | <u>75,537</u> | <u>46,247</u> | <u>59,741</u> | <u>13,494</u> |
| TOTAL | <u>\$443,157</u> | <u>\$384,138</u> | <u>\$364,156</u> | <u>\$376,618</u> | <u>\$12,462</u> |

PUBLIC WORKS ADMINISTRATION DIVISION AUTHORIZED POSITIONS

| POSITION TITLE | POSTION <u>RANGE</u> | 2014 <u>EMPLOYEES</u> | 2015 <u>EMPLOYEES</u> | INCREASE/ <u>(DECREASE)</u> |
|------------------------|---------------------------------|----------------------------------|----------------------------------|----------------------------------------|
| DIRECTOR | 316 | 1.00 | 1.00 | 0.00 |
| PW SUPERINTENDENT | 213 | <u>1.00</u> | <u>1.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |

Public Works Administration Division

BUDGET HIGHLIGHTS

- Personnel expenses increase for a budgeted 2% salary adjustment and health insurance rate increase.

Engineering Division

MISSION STATEMENT

It is the mission of the Engineering Division to provide design services and construction management for all capital construction projects. The Division reviews plans for single site and subdivision development, issues permits for work within the public right-of-way, and maintains records of the City's infrastructure in order to provide and maintain a standard of living and services for the community.

PRIMARY FUNCTIONS

The primary function of the Engineering Division is to provide design services and construction management for all capital construction projects. This Division is also charged with the review and approval of plans for single site and subdivision development, permitting work within the public right-of-way, record keeping of the City's infrastructure, traffic engineering analyses related to the safe and efficient movement of people and goods within the City, accident crash analysis for signaled and un-signalized intersections, safety analysis for schools, geometric design of existing and planned roadways and intersections including support of the land development process, and street lighting analysis for all citizen requests.

OBJECTIVES FOR FISCAL YEAR 2015

- Continue to work on and develop a water infrastructure improvement program.
- Continue to review and verify geographic information system (GIS) data for storm water and water.
- Complete standard operating procedures for GIS operations (data entry, field modifications).
- Develop and implement a plan to utilize global positioning systems (GPS) for storm and water utilities.
- Continue to develop a geometric network (GIS model rules) for storm and water utilities.
- Continue to develop GIS integration with Hansen Asset Management.
- Redesign and organize the facilities management file storage drive.
- Complete the revisions of the engineering design technical manual and the stormwater technical manual.
- Continue implementation of the City's Stormwater Management Plan.
- Continue inspections for industrial high risk run off program and for illicit discharge of pollutants into our storm sewer system.
- Complete the Biennial detention basin inspections.
- Continue placement of additional rain gauges and water quality sampling stations throughout the City's watersheds.
- Evaluate the feasibility of incorporating a stormwater testing lab with the existing water testing lab.
- Begin process for joining the Community Rating System.
- Expand the festival zone areas to promote the downtown area.
- Coordinate with the Aldermen on changes to the special event application process including revamping the special events ordinance.
- Update policy on in-kind City services related to special event requests.
- Continue partnering with Rock River Development Partnership for expansion of the outdoor city market and creation of an indoor city market.
- Continue coordinating with Construction and Development Services Department on process improvements to improve customer service for permits.
- Continue emergency management training for staff.
- Create a Public Works Recovery Plan for disasters.
- Continue to manage parking enforcement program to maximize efficiency and enforcement of parking ordinances.

Engineering Division

- Implement new system for tracking parking enforcement issues with ABM Parking and the Customer Service Division.
- Complete preliminary public engagement phase of the Whitman Interchange Reconfiguration Study.
- Continue the traffic sign replacement program.
- Continue study of removal of obsolete traffic signals and signage.
- Modernization of signals at Rockton and Custer Avenues, and Rockton Avenue and Halsted Road.
- Start replacement of 7th Street Corridor lighting.
- Implement "Road Diet" on Sandy Hollow Road from 20th Street to Alpine Road.
- Begin standardization of yellow and red times for all City owned traffic signals.

ENGINEERING DIVISION BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATE</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|----------------------|-----------------------|-----------------------|-------------------------|-----------------------|------------------------|
| PERSONNEL | \$770,844 | \$665,502 | \$523,907 | \$755,126 | \$89,624 |
| CONTRACTUAL | 165,594 | 215,245 | 159,520 | 245,435 | 30,190 |
| SUPPLIES | 13,617 | 30,750 | 23,025 | 30,750 | 0 |
| OTHER | 7,719 | 6,012 | 6,012 | 7,166 | 1,154 |
| CAPITAL | <u>123,763</u> | <u>90,000</u> | <u>0</u> | <u>50,000</u> | <u>50,000</u> |
| TOTAL | <u>\$1,081,537</u> | <u>\$1,007,509</u> | <u>\$712,464</u> | <u>\$1,088,477</u> | <u>\$170,968</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| PROPERTY TAXES | | | | | |
| FRINGE BENEFIT REIMBURSEMENT: | \$122,802 | \$111,613 | \$103,742 | \$112,170 | \$8,428 |
| FEES | 15,443 | 15,443 | 14,700 | 16,000 | 1,300 |
| WATER PURCHASE OF SERVICES | 458,820 | 431,790 | 471,840 | 491,170 | 19,330 |
| CIP PURCHASE OF SERVICES | 0 | 0 | 0 | 226,520 | 226,520 |
| CAPITAL LEASE FUNDS | 0 | 123,763 | 90,000 | 50,000 | (40,000) |
| GENERAL REVENUES | <u>943,292</u> | <u>522,691</u> | <u>327,227</u> | <u>192,617</u> | <u>(134,610)</u> |
| TOTAL | <u>\$1,540,357</u> | <u>\$1,205,300</u> | <u>\$1,007,509</u> | <u>\$1,088,477</u> | <u>\$80,968</u> |

Engineering Division

ENGINEERING DIVISION AUTHORIZED POSITIONS

| POSITION TITLE | POSTION RANGE | 2014 EMPLOYEES | 2015 EMPLOYEES | INCREASE/ (DECREASE) |
|--------------------------------|--------------------------|---------------------------|---------------------------|---------------------------------|
| CITY ENGINEER | 214 | 0.40 | 0.40 | 0.00 |
| ENGINEERING OPERATIONS MANAGER | 212 | 0.40 | 0.40 | 0.00 |
| WATER ENGINEER | 111 | 1.00 | 1.00 | 0.00 |
| STORM WATER PROJECT MANAGER | 110 | 0.40 | 0.40 | 0.00 |
| SR PROJECT MANAGER | 110 | 0.00 | 0.50 | 0.50 |
| ASST OPERATIONS MANAGER | 110 | 0.50 | 0.50 | 0.00 |
| PROJECT MANAGER | 109 | 0.50 | 0.50 | 0.00 |
| SENIOR ENGINEERING TECHNICIAN | 105 | 2.80 | 3.40 | 0.60 |
| SR OFFICE ASSISTANT | 105 | 1.00 | 1.00 | 0.00 |
| CUSTOMER RELATIONS TECH | 103 | <u>1.00</u> | <u>1.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>8.00</u> | <u>9.10</u> | <u>1.10</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase with the addition of two senior engineering technician positions to assist with compliance with stormwater management program mandates. These positions are to be reimbursed by the capital improvement fund, and are offset by adjustments in staff allocations between Engineering and CIP Divisions.
- The balance of changes in the budget include small adjustments in purchase of services charges and an additional \$25,000 in service contracts to fund additional stormwater testing expenses.
- Other expenses of \$9,134 will cover estimated lease payments for vehicles acquired from 2012-2014.
- Capital expenses of \$73,000 reflect planned vehicle purchases for 2015, which will be offset by lease revenue for the division and for which lease payments will commence in 2016.

CAPITAL EQUIPMENT

Planned capital replacements under the City-wide leasing program for 2015 include:

| VEHICLE | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|---------|----------|-------------|---------------|
| Sedan | 2 | 23,000 | 46,000 |
| SUV | <u>1</u> | 27,000 | <u>27,000</u> |
| TOTAL | 3 | | \$73,000 |

Engineering Division

ENGINEERING DIVISION PERFORMANCE MEASUREMENTS

| | 2013 | 2014 | 2014 | 2015 |
|---------------------------------------------|--------|--------|--------|--------|
| | ACTUAL | BUDGET | ACTUAL | BUDGET |
| SITE PLANS REVIEWED | 102 | 75 | 149 | 130 |
| % OF SITE PLANS REVIEWED, LESS THAN 14 DAYS | 99% | 95% | 98% | 95% |
| DEVELOPMENT PLANS REVIEWED | 23 | 20 | 20 | 20 |
| % OF DEV PLANS REVIEWED, LESS THAN 21 DAYS | 100% | 95% | 96% | 95% |
| ROW/DRIVEWAY PERMITS ISSUED | 2,034 | 1,605 | 1,852 | 1,750 |
| % OF ROW/DRIVEWAY PERMITS ISSUED IN 1 DAY | 100% | 95% | 98% | 95% |
| INDUSTRIAL HIGH RISK INSPECTIONS | 60 | 100 | 121 | 100 |
| EROSION CONTROL INSPECTIONS | 248 | 300 | 205 | 200 |
| ILLICIT DISCHARGE INVESTIGATIONS | 27 | 20 | 33 | 20 |
| NPDES PERMIT WATER/STORMWATER SAMPLES | 61 | 40 | 90 | 90 |

Capital Projects Fund

MISSION STATEMENT

It is the mission of the Capital Projects Division to provide community facilities and services through a planned program of infrastructure replacements and additions.

PRIMARY FUNCTIONS

The primary functions of the Capital Projects Division include:

- Planning, development, and management of the City's five-year Capital Improvement Program. This includes setting priorities for infrastructure repair, replacement, and expansion of various facilities, including parking facilities, surface transportation, storm water management, sanitary sewers, and water distribution and production.
- Meeting with various local, state, and federal agencies to secure funding for major projects. This includes preparing grant applications for grant funding to reduce the local public financing burden.
- Implementing projects through negotiation of professional engineering and architectural contracts, preparation of bid specifications for competitive public bidding, administration of consultant and contractor payments, and preparing capital project information to the general public.
- Coordinating administrative activities associated with capital improvement projects, including the development of intergovernmental agreements, the acquisition of right-of-way, the conducting of public meetings, the notification of residents and businesses, the preparation and approval of final project plans and specifications, the recommending of contract awards, and the approval of project related payments and contract change orders.

OBJECTIVES FOR FISCAL YEAR 2015

- Complete design of the water main relocation for West State Street Phase 2.
- Design and construct water main improvement for Schalck Drive.
- Complete construction of Cessna Drive water main extension.
- Construct the landscaping project for West State Street Phase 1.
- Plan for water capital budget increases due to aging water system.
- Complete and put into practice the results of the water main corrosion test pilot study of East Rockford.
- Continue program support for the Water Division, including analysis of existing systems and facilities within the design cycle of road projects.
- Coordinate with IDOT on completion of the South Main projects.
- Coordinate with IDOT on the design of North Main Street (Yonge Street to Riverside Boulevard) and achieve letting by July.
- Coordinate with IDOT on the start of land acquisition and design for Phase II of West State Street (Sunset Avenue to Day Avenue).
- Complete design of the Harrison Avenue reconstruction project and have construction underway by late summer.
- Complete construction of the Airport Drive and Falcon Road project.
- Continue construction of the Downtown Sports Complex.
- Reconstruct the South Alpine Road box culvert over Keith Creek to re-establish a vital commercial trucking corridor through the City.
- Commence construction of the Illinois Railway River Bridge conversion to a pedestrian path.
- Remove two obsolete and unused bridges over Keith Creek.
- Resurface Spring Brook Road between Mulford Road and Perryville Road.

Capital Projects Fund

- Continue to target improvement of our East State Street retail corridor by completing a second commercial street resurfacing contract.
- Aggressively implement the neighborhood program by finalizing ward plans with all Aldermen by early spring and have all contracts out to bid by early July.
- Take inventory of our arterial and collector streets city-wide and establish priority rankings for the implementation year for improvement.
- Complete a comprehensive arterial and collector street resurfacing program that focuses on needs throughout the City and makes use of the priority rankings.
- Identify downtown streets for resurfacing projects to improve our community's appearance to visitors.
- Increase our rate of sidewalk repairs with a focus on trip hazards.
- Continue to reconstruct curb ramps to current ADA standards at all intersections in conjunction with resurfacing projects.
- Complete sidewalk extension to Auburn High School from the east.
- Continue investment into a city-wide sidewalk transition plan for federal ADA compliance.
- Utilize the CIP as a tool to encourage commerce and re-investment into our community.
- Continue work on regional transportation issues through active participation in the Rockford Metropolitan Agency for Planning (RMAP).
- Implement strategic repairs to Jefferson Street Bridge to extend its life by an additional 20 years.
- Complete design and begin construction of a new downtown parking garage.
- Implement repairs to bring the Concourse Parking Deck to full capacity.
- Continue design development and plans for the Rockford Regional Multi-Modal Transportation Center.
- Complete biennial bridge inspections.

Capital Projects Fund

CAPITAL PROJECTS DIVISION BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATE</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|----------------------|-----------------------|-----------------------|-------------------------|-----------------------|------------------------|
| PERSONNEL | \$1,372,479 | \$1,720,588 | \$1,821,222 | \$1,847,381 | \$126,793 |
| CONTRACTUAL | 7,125,447 | 757,325 | 4,808,556 | 765,815 | 8,490 |
| SUPPLIES | 268,405 | 16,700 | 218,991 | 16,700 | 0 |
| OTHER | 6,940,763 | 521,105 | 764,346 | 733,596 | 212,491 |
| CAPITAL | <u>24,523,661</u> | <u>47,744,282</u> | <u>26,366,714</u> | <u>50,940,508</u> | <u>3,196,226</u> |
| TOTAL | <u>\$40,230,755</u> | <u>\$50,760,000</u> | <u>\$33,979,829</u> | <u>\$54,304,000</u> | <u>\$3,544,000</u> |

ACTUALS EXCLUDE WATER AND PARKING PROJECTS; THESE ARE TRANSFERRED TO THEIR RESPECTIVE FUNDS.

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| STATE MOTOR FUEL TAX | 3,034,986 | 3,762,680 | 3,200,000 | 3,740,000 | 540,000 |
| LOCAL SALES TAX | 15,586,806 | 15,524,262 | 15,500,000 | 15,524,000 | 24,000 |
| WATER REPLACEMENT IMPROVEMENI | 4,717,972 | 4,606,412 | 4,800,000 | 4,800,000 | 0 |
| OTHER GOVERNMENTS/PRIVATE | 4,099,907 | 7,543,787 | 26,260,000 | 27,540,000 | 1,280,000 |
| INTERFUND TRANSFERS | 1,200,000 | 1,200,000 | 1,150,000 | 2,500,000 | 1,350,000 |
| INTEREST INCOME | <u>236,591</u> | <u>(683,710)</u> | <u>200,000</u> | <u>200,000</u> | <u>0</u> |
| TOTAL | <u>\$28,876,262</u> | <u>\$31,953,431</u> | <u>\$51,110,000</u> | <u>\$54,304,000</u> | <u>\$3,194,000</u> |

APPROPRIATIONS AND REVENUES MAY NOT MATCH DUE TO MULTIPLE YEAR FINANCING OF CAPITAL PROJECTS.

Capital Projects Fund

CAPITAL PROJECTS DIVISION AUTHORIZED POSITIONS

| POSITION TITLE | POSTION RANGE | 2014 EMPLOYEES | 2015 EMPLOYEES | INCREASE/ (DECREASE) |
|-----------------------------------|--------------------------|---------------------------|---------------------------|---------------------------------|
| CITY ENGINEER | 214 | 0.60 | 0.60 | 0.00 |
| CONSTRUCTION PROGRAM MANAGER | 213 | 1.00 | 1.00 | 0.00 |
| IMPLEMENTATION ENGINEER | 213 | 0.00 | 1.00 | 1.00 |
| TRAFFIC ENGINEER | 212 | 1.00 | 1.00 | 0.00 |
| ENGINEERING OPERATIONS MANAGER | 212 | 0.60 | 0.60 | 0.00 |
| CIP OPERATIONS MANAGER | 212 | 1.00 | 1.00 | 0.00 |
| STORM WATER PROJECT MANAGER | 110 | 0.60 | 0.60 | 0.00 |
| ASST TRAFFIC ENGINEER | 110 | 1.00 | 1.00 | 0.00 |
| SR PROJECT MANAGER | 110 | 1.00 | 1.50 | 0.50 |
| ASST OPERATIONS MANAGER | 110 | 0.50 | 0.50 | 0.00 |
| ENVIRONMENTAL PROJECT COORDINATOR | 110 | 1.00 | 1.00 | 0.00 |
| PROJECT MANAGER | 109 | 3.50 | 3.50 | 0.00 |
| CIP PROGRAM SR ANALYST | 108 | 0.00 | 1.00 | 1.00 |
| STORM WATER/ENVIRON COORDINATOR | 107 | 1.00 | 1.00 | 0.00 |
| SENIOR CONSTRUCTION TECHNICIAN | 105 | 1.00 | 1.00 | 0.00 |
| SENIOR ENGINEERING TECHNICIAN | 105 | 2.20 | 2.60 | 0.40 |
| CIP ACCOUNTING TECHNICIAN | 105 | 1.00 | 1.00 | 0.00 |
| SENIOR ADMIN ASSISTANT | 105 | <u>1.00</u> | <u>0.00</u> | <u>(1.00)</u> |
| TOTAL PERSONNEL | | <u>18.00</u> | <u>19.90</u> | <u>1.90</u> |

BUDGET HIGHLIGHTS

- Personnel expenses adjust slightly as wage increase and a budgeted 2% salary adjustment, along with a reallocation of staff from the Engineering Division. In addition, the increases in health premiums add \$61,300 in expense.
- The balance of changes in the budget include minor adjustments to contractual and supply accounts to adjust for actual expense, as well as in purchase of service charges to fund two positions added in Engineering for additional stormwater system support.

CAPITAL PROJECTS FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|---------------|---------------|---------------|---------------|---------------|
| Revenues | \$54,615 | \$56,253 | \$57,941 | \$59,679 | \$61,469 |
| Expenses | <u>54,615</u> | <u>56,253</u> | <u>57,941</u> | <u>59,679</u> | <u>61,469</u> |
| Excess (Deficit) | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Beginning Balance | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| Ending Balance | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> |

The 2016-2020 five-year forecast assumes that the City will continue to have a balanced capital replacement and construction program funded by a variety of resources, both long and short term.

Motor Fuel Tax Fund

MISSION STATEMENT

It is the purpose of the Motor Fuel Tax Fund to provide dedicated revenues from taxes on gasoline and diesel sales for road maintenance and construction. Revenues are distributed by the State of Illinois on a per capita basis from its tax on motor fuels.

PRIMARY FUNCTION/FUND HIGHLIGHTS

The Motor Fuel Tax Fund is dedicated to road improvements. Based upon the annual requirements of the Capital Projects Fund, funds are transferred from this Fund to the Capital Projects Fund to finance certain construction projects. Motor fuel taxes are generated by a flat rate of cents per gallon, 19.0 for gasoline and 21.5 for diesel fuel.

MOTOR FUEL TAX FUND BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATE</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|-----------------------|-----------------------|-----------------------|-------------------------|-----------------------|------------------------|
| TRANSFERS TO | | | | | |
| GENERAL FUND | \$1,200,000 | \$1,150,000 | \$1,150,000 | \$2,500,000 | \$1,350,000 |
| RMAP FUND | 76,292 | 0 | 76,292 | 76,300 | 76,300 |
| CAPITAL PROJECTS FUND | <u>3,762,680</u> | <u>3,200,000</u> | <u>3,200,000</u> | <u>3,740,000</u> | <u>540,000</u> |
| TOTAL | <u>\$5,038,972</u> | <u>\$4,350,000</u> | <u>\$4,426,292</u> | <u>\$6,316,300</u> | <u>\$1,966,300</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| STATE MOTOR FUEL TAX | \$4,509,838 | \$4,393,002 | \$4,503,500 | \$4,503,500 | \$0 |
| TRANSFER FROM CIP | 0 | 446,919 | 0 | 0 | 0 |
| INTEREST INCOME | <u>10,990</u> | <u>3,787</u> | <u>284,000</u> | <u>297,000</u> | <u>13,000</u> |
| TOTAL | <u>\$4,520,828</u> | <u>\$4,843,708</u> | <u>\$4,787,500</u> | <u>\$4,800,500</u> | <u>\$13,000</u> |

BUDGET HIGHLIGHTS

The 2015 budget calls for \$3.74 million in transfers to the Capital Projects Fund and \$2,500,000 to the General Fund for eligible street lighting expenses. The General Fund, in turn, will transfer \$2,500,000 to the Capital Projects Fund for projects.

MOTOR FUEL TAX FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|----------------|----------------|----------------|----------------|----------------|
| Revenues | \$4,756 | \$4,764 | \$4,773 | \$4,781 | \$4,790 |
| Expenses | <u>4,479</u> | <u>4,481</u> | <u>4,483</u> | <u>4,486</u> | <u>4,489</u> |
| Excess (Deficit) | <u>277</u> | <u>283</u> | <u>290</u> | <u>295</u> | <u>301</u> |
| Beginning Balance | <u>8,400</u> | <u>8,677</u> | <u>8,960</u> | <u>9,250</u> | <u>9,545</u> |
| Ending Balance | <u>\$8,677</u> | <u>\$8,960</u> | <u>\$9,250</u> | <u>\$9,545</u> | <u>\$9,846</u> |

Motor Fuel Tax Fund

The 2016-2020 five year forecast assumes growth as projected by the State for tax revenues and assumes expenditures essentially equal to annual revenues. The State of Illinois assumes stagnant growth, for the taxes on motor fuels, with an annual deviation of plus or minus two percent influenced by the severity of winter weather and the pump price.

Street Maintenance Division

MISSION STATEMENT

It is the mission of the Street Maintenance Division to clean, regulate, and repair all street right-of-ways within the city limits of the City of Rockford.

PRIMARY FUNCTIONS

The primary function of the Street Maintenance Division includes street cleaning, street maintenance, repairing storm sewers, maintaining trees and turf, ensuring roadways are cleared of snow and ice conditions, and all administrative functions.

- Completing city-wide street sweeping services, all street patching and repair, and road and bridge maintenance.
- Maintenance and repair of all storm sewers, including contracting for inlet repairs and cleaning intakes and lines.
- Trimming and removal of trees, removal of tree stumps, as well as maintenance of drainage ways and other turf areas.
- Responsible for ensuring the streets are free of snow and ice during the winter months.

OBJECTIVES FOR FISCAL YEAR 2015

- Work with tree removal contractors to assure Forestry operations stay ahead of the ash tree crisis.
- Institute an aggressive media campaign to stimulate interest in order to meet a goal of replanting 1,000 trees annually.
- Continue to work with CIP to integrate a corridor maintenance plan to coincide with newly reconstructed gateway arterial streets.
- Continue training for forestry personnel to prepare for Arborist certification.
- Complete additional resurfacing as needed at City Yards.
- Focus appropriate level of manpower for pothole patching when needed to address seasonal issues.
- Continue to outsource labor and services as needed to maintain City streets, rights of way, and drainage areas.

Street Maintenance Division

STREET MAINTENANCE DIVISION BUDGET SUMMARY

| | 2013 | 2014 | 2014 | 2015 | INCREASE |
|----------------------|---------------------|---------------------|---------------------|--------------------|----------------------|
| APPROPRIATION | <u>ACTUAL</u> | <u>BUDGET</u> | <u>ESTIMATE</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PERSONNEL | \$3,070,641 | \$3,143,017 | \$3,004,448 | \$2,516,732 | (\$626,285) |
| CONTRACTUAL | 4,531,387 | 5,828,995 | 5,209,801 | 4,794,760 | (1,034,235) |
| SUPPLIES | 1,154,674 | 2,094,000 | 2,132,804 | 1,384,000 | (710,000) |
| OTHER | 447,889 | 577,092 | 577,092 | 548,108 | (28,984) |
| CAPITAL | <u>5,000,565</u> | <u>1,134,539</u> | <u>1,076,197</u> | <u>187,000</u> | <u>(947,539)</u> |
| TOTAL | <u>\$14,205,156</u> | <u>\$12,777,643</u> | <u>\$12,000,342</u> | <u>\$9,430,600</u> | <u>(\$3,347,043)</u> |

| | 2012 | 2013 | 2014 | 2015 | INCREASE |
|----------------------------|--------------------|---------------------|---------------------|--------------------|--------------------|
| FUNDING SOURCE | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>BUDGET</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PROPERTY TAXES | | | | | |
| STREET AND BRIDGE | \$1,878,910 | \$1,878,910 | \$1,584,000 | \$1,455,246 | (\$128,754) |
| REIMBURSEMENTS | 440,009 | 440,009 | 411,309 | 415,101 | 3,792 |
| OTHER GOVERNMENTS | 350,000 | 350,000 | 350,000 | 350,000 | 0 |
| TRANSFERS FROM OTHER FUNDS | 2,204,550 | 2,204,550 | 2,629,435 | 2,994,818 | 365,383 |
| CAPITAL LEASE FUNDS | 0 | 0 | 1,884,000 | 187,000 | (1,697,000) |
| GENERAL REVENUES | <u>2,875,780</u> | <u>9,331,687</u> | <u>3,571,770</u> | <u>4,028,435</u> | <u>456,665</u> |
| TOTAL | <u>\$7,749,249</u> | <u>\$14,205,156</u> | <u>\$10,430,514</u> | <u>\$9,430,600</u> | <u>(\$999,914)</u> |

STREET MAINTENANCE DIVISION AUTHORIZED POSITIONS

| POSITION TITLE | POSTION RANGE | 2014 EMPLOYEES | 2015 EMPLOYEES | INCREASE/ (DECREASE) |
|---------------------------|----------------------|-----------------------|-----------------------|-----------------------------|
| MAINTENANCE SUPERVISOR | 108 | 2.00 | 2.00 | 0.00 |
| SENIOR EQUIPMENT OPERATOR | A-26 | 1.00 | 0.00 | (1.00) |
| SENIOR TREE TRIMMER | A-26 | 2.00 | 2.00 | 0.00 |
| TREE TRIMMER | A-24 | 5.00 | 5.00 | 0.00 |
| EQUIPMENT OPERATOR | A-23 | 4.00 | 6.00 | 2.00 |
| SENIOR CLERK | A-23 | 2.00 | 2.00 | 0.00 |
| SENIOR SECRETARY | A-20 | 1.00 | 1.00 | 0.00 |
| MAINTENANCE WORKER | A-20 | <u>14.00</u> | <u>13.00</u> | <u>(1.00)</u> |
| TOTAL PERSONNEL | | <u>31.00</u> | <u>31.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel budget numbers reflect a budgeted 2% wage increase for all staff. In addition, some reclassification of positions has occurred as retirements and other changes in the division presented opportunities for reorganization.
- Contractual expenses decrease \$1,034,000, after a supplemental appropriation in 2014 for snow and ice costs. From the original 2014 budget, costs change primarily due to an increase of \$400,000 in tree removal costs. The balance of adjustments are due to increases in charges from internal service funds.
- Estimated lease payments for capital acquired from 2012-2014 are budgeted at \$530,014.

Street Maintenance Division

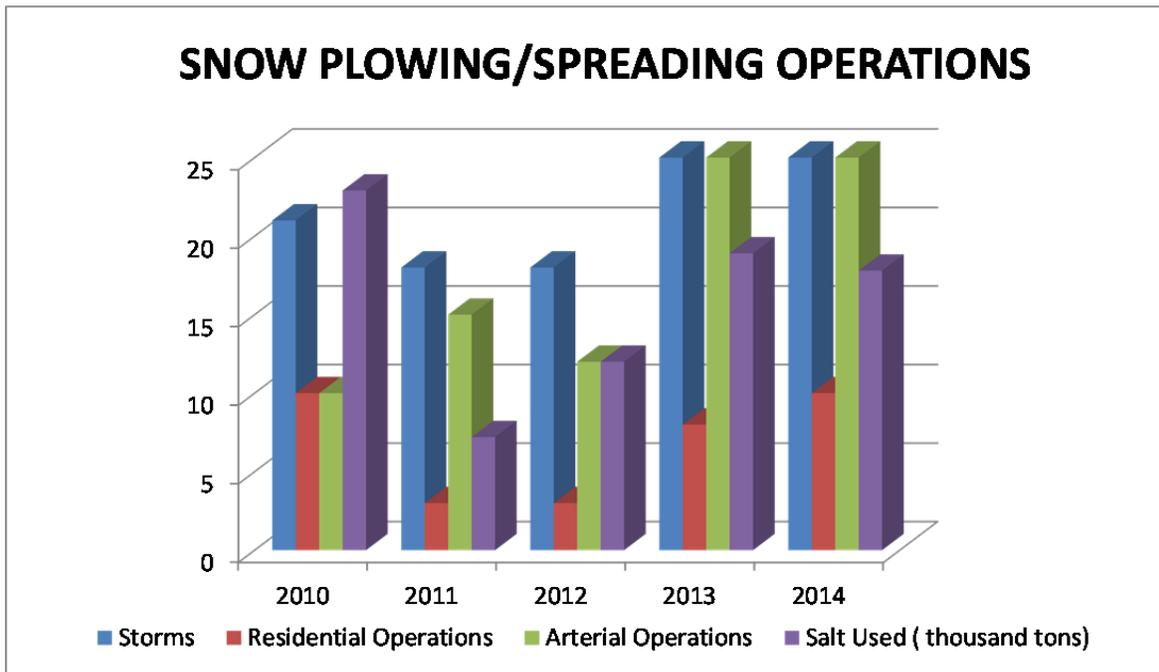
- Capital expenses of \$187,000 reflect planned vehicle purchases for 2015, which will be offset by lease proceeds for the division and for which lease payments will commence in 2016.
- A transfer from the Sanitation Fund will cover both street sweeping and forestry operation in the Street Division, accounting for 29% of the total revenue for the budget unit.

CAPITAL EQUIPMENT

Planned capital replacements under the City-wide leasing program for 2015 include:

| VEHICLE | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|---------------------|----------|-------------|---------------|
| Standard Dump Truck | 1 | 85,000 | 85,000 |
| Skid Steer | 1 | 32,000 | 32,000 |
| Chipper | <u>1</u> | 70,000 | <u>70,000</u> |
| TOTAL | 3 | | \$187,000 |

OPERATIONAL INFORMATION



Street Maintenance Division

STREET DIVISION PERFORMANCE MEASUREMENTS

| | 2013 | 2014 | 2014 | 2015 |
|-----------------------------------------|--------|--------|--------|--------|
| | ACTUAL | BUDGET | ACTUAL | BUDGET |
| AVERAGE OPEN POTHOLE REQUESTS | 234 | 150 | 133 | 150 |
| AVG DAYS TO CLOSE, ARTERIAL POTHoles | 50 | 40 | 24 | 20 |
| AVG DAYS TO CLOSE, RESIDENTIAL POTHoles | | | 49 | 50 |
| MILES OF STREET SWEEP | 1,897 | 2,500 | 1,897 | 1,800 |
| TREES TRIMMED | 1,523 | 2,500 | 2,725 | 2,500 |
| TREES REMOVED | 1,183 | 1,200 | 1,165 | 2,200 |
| TREES PLANTED | 756 | 1,000 | 686 | 1,000 |
| AVERAGE OPEN FORESTRY REQUESTS | 300 | 250 | 244 | 150 |
| AVG DAYS TO CLOSE FORESTRY REQUESTS | 175 | 60 | 184 | 120 |
| TOTAL REQUESTS | 7,724 | 9,000 | 6,553 | 8,000 |
| AVG DAYS TO CLOSE REQUESTS | 79 | 45 | 49 | 45 |
| TOTAL OPEN REQUESTS | 766 | 500 | 445 | 400 |

Traffic Division

MISSION STATEMENT

It is the mission of the Traffic Division to regulate all traffic activity on City streets in order to ensure the safety of pedestrians and motorists is provided.

PRIMARY FUNCTIONS

The primary functions of the Traffic Engineering Division include:

- Installation and maintenance of traffic signals, corridor signal systems, emergency vehicle preemption, and special event traffic control equipment.
- Roadway sign fabrication, installation and maintenance for the roadway signs and pavement marking maintenance within the City.
- Repair of City-owned street lighting equipment within the downtown and other outlying business districts.

OBJECTIVES FOR FISCAL YEAR 2015

- Continue to institute phase one plan for centralized traffic control center.
- Continue to work with Tactics software to improve connectivity with field units.
- Research and develop a plan to reduce energy consumption for street lights.
- Continue a four year plan to replace failing traffic signal LEDs.
- Continue to upgrade traffic lights with LED lights.
- Continue to lay fiber optic cable and improve the surrounding network.
- Work with outside partners to develop a plan for a new infrastructure system.
- Continue to upgrade signage in accordance with the Manual on Uniform Traffic Control Devices mandate of 2015.
- Research pricing options for the City to have its own striper to improve quality.
- Work with Fire Department to endorse new preemption system.
- Upgrade pedestrian signals to LED.
- Replace fiber optics on State Street between Buckley and Perryville.
- Install electricity for new farmer's market location.
- Upgrade M2 through M40 type controllers to M50 type.

Traffic Division

TRAFFIC DIVISION BUDGET SUMMARY

| | 2013 | 2014 | 2014 | 2015 | INCREASE |
|----------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| APPROPRIATION | <u>ACTUAL</u> | <u>BUDGET</u> | <u>ESTIMATED</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PERSONNEL | \$917,596 | \$959,637 | \$913,536 | \$976,710 | \$17,073 |
| CONTRACTUAL | 2,463,748 | 2,514,565 | 2,517,506 | 2,567,650 | 53,085 |
| SUPPLIES | 263,840 | 341,000 | 330,200 | 357,000 | 16,000 |
| OTHER | 64,407 | 102,791 | 102,791 | 106,007 | 3,216 |
| CAPITAL | <u>1,640</u> | <u>146,000</u> | <u>0</u> | <u>247,000</u> | <u>101,000</u> |
| TOTAL | <u>\$3,711,231</u> | <u>\$4,063,993</u> | <u>\$3,864,033</u> | <u>\$4,254,367</u> | <u>\$190,374</u> |

| | 2012 | 2013 | 2014 | 2015 | INCREASE |
|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| FUNDING SOURCE | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>BUDGET</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PROPERTY TAXES | | | | | |
| FRINGE BENEFIT REIMBURSEMENT | \$156,052 | \$168,210 | \$174,692 | \$169,636 | (\$5,056) |
| PURCHASE OF SERVICES | 24,000 | 24,500 | 24,500 | 26,600 | 2,100 |
| FROM OTHER GOVERNMENTS | 0 | 0 | 180,000 | 180,000 | 0 |
| I-FIBR JULIE LOCATES | 0 | 0 | 25,000 | 25,000 | 0 |
| TRANSFERS FROM OTHER FUNDS | 1,200,000 | 1,200,000 | 1,200,000 | 2,500,000 | 1,300,000 |
| CAPITAL LEASE FUNDS | 0 | 0 | 146,000 | 247,000 | 101,000 |
| GENERAL REVENUES | <u>2,137,766</u> | <u>2,318,521</u> | <u>2,313,801</u> | <u>1,106,131</u> | <u>(1,207,670)</u> |
| TOTAL | <u>\$3,517,818</u> | <u>\$3,711,231</u> | <u>\$4,063,993</u> | <u>\$4,254,367</u> | <u>\$190,374</u> |

PUBLIC WORKS TRAFFIC DIVISION AUTHORIZED POSITIONS

| | POSTION | 2014 | 2015 | INCREASE/ |
|---------------------------|--------------|---------------------|---------------------|--------------------|
| POSITION TITLE | <u>RANGE</u> | <u>EMPLOYEES</u> | <u>EMPLOYEES</u> | <u>(DECREASE)</u> |
| TRANSP/PROP MANAGER | 110 | 1.00 | 1.00 | 0.00 |
| TRAFFIC SIGNAL SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| CREW LEADER | A-28 | 1.00 | 1.00 | 0.00 |
| TRAFFIC SIGNAL REPAIRER | A-26 | 5.00 | 5.00 | 0.00 |
| SIGN/MARKING TECHNICIAN | A-22 | 2.00 | 2.00 | 0.00 |
| SENIOR CLERK | A-19 | <u>1.00</u> | <u>1.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>11.00</u> | <u>11.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase due to general step and longevity increases, a budgeted 2% salary adjustment, and an increase in health insurance rates.
- Contractual expenses increase due to adjustment in internal service charges for risk management and property maintenance.
- Other expenses increase \$2,000 to cover estimated lease payments for vehicles acquired from 2012 through 2014.
- Capital expenses of \$247,000 reflect planned vehicle purchases for 2015, which will be offset by lease revenue for the division and for which lease payments will commence in 2016.

Traffic Division

CAPITAL EQUIPMENT

Planned capital replacements under the City-wide leasing program for 2015 include:

| VEHICLE | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|--------------|----------|-------------|----------------|
| Dump Truck | | 1 | 85,000 |
| Bucket Truck | | <u>1</u> | <u>162,000</u> |
| TOTAL | | 2 | \$247,000 |

TRAFFIC DIVISION PERFORMANCE MEASURES

| | 2013 ACTUAL | 2014 BUDGET | 2014 ACTUAL | 2015 BUDGET |
|-------------------------------------------|----------------|----------------|----------------|----------------|
| SIGNAL BULB OUTAGE REPAIRED W/IN 24 HOURS | 95% | 95% | 97% | 95% |
| STREET LIGHT OUTAGE REPAIRED W/IN 5 DAYS | 95% | 95% | 98% | 95% |
| SIGN REPAIR/REPLACE W/IN 5 DAYS | 95% | 95% | 97% | 95% |

Parking Division

MISSION STATEMENT

It is the mission of the Parking Division to provide quality parking for a variety of users with differing time needs in the City commercial business districts.

PRIMARY FUNCTIONS

The primary function of the Parking Division is to provide lot maintenance, issue tickets, and collect parking fees in the various facilities of the Motor Vehicle Parking System (MVPS).

OBJECTIVES FOR FISCAL YEAR 2015

- Install solar sinks in parking lot sprinkler systems, which monitor moisture and heat and water accordingly to reduce water use.
- Begin repairs on significant degradation at the Concourse Parking Deck.
- Continue to work with ABM in managing the parking system for the City and looking for ways to increase revenue including advertising.
- Install new illuminated parking signs for all surface lots.
- Continue to upgrade landscape at all decks and parking lots.
- Aerate grass and install water spigot in Lot G.
- Irrigate Lot X and WW.

PARKING DIVISION BUDGET SUMMARY

| | 2013 | 2014 | 2014 | 2015 | INCREASE |
|----------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| APPROPRIATION | <u>ACTUAL</u> | <u>BUDGET</u> | <u>ESTIMATED</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PERSONNEL | \$231,976 | \$236,310 | \$220,890 | \$239,413 | \$3,103 |
| CONTRACTUAL | 1,193,080 | 1,083,913 | 1,314,589 | 1,097,088 | 13,175 |
| SUPPLIES | 23,568 | 42,500 | 16,714 | 42,500 | 0 |
| OTHER | <u>993,770</u> | <u>1,184,078</u> | <u>1,181,878</u> | <u>1,081,368</u> | <u>(102,710)</u> |
| TOTAL | <u>\$2,442,394</u> | <u>\$2,546,801</u> | <u>\$2,734,071</u> | <u>\$2,460,369</u> | <u>(\$86,432)</u> |

| | 2012 | 2013 | 2014 | 2015 | INCREASE |
|------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| FUNDING SOURCE | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>BUDGET</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PARKING FEES | \$1,039,743 | \$1,070,568 | \$1,242,741 | \$1,280,000 | \$37,259 |
| FINES | 372,193 | 357,307 | 500,800 | 515,800 | 15,000 |
| RENTAL/INTEREST INCOME | 54,788 | 157,209 | 138,700 | 142,900 | 4,200 |
| PURCHASE OF SERVICES | 24,000 | 24,600 | 25,500 | 26,300 | 800 |
| STATE OF IL GOVERNMENT | 0 | 9,267 | 0 | 0 | 0 |
| FEDERAL GOVERNMENT | <u>87,719</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$1,578,443</u> | <u>\$1,618,951</u> | <u>\$1,907,741</u> | <u>\$1,965,000</u> | <u>\$57,259</u> |

Parking Division

PARKING DIVISION AUTHORIZED POSITIONS

| POSITION TITLE | POSTION | 2014 | 2015 | INCREASE/ |
|----------------------------|---------|--------------------|--------------------|--------------------|
| | RANGE | EMPLOYEES | EMPLOYEES | (DECREASE) |
| PARKING SYSTEMS SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| PARKING SYSTEM REPAIRER | A-22 | 2.00 | 2.00 | 0.00 |
| TOTAL PERSONNEL | | <u>3.00</u> | <u>3.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase slightly as a result of wage increases due to general longevity and step increases, a budgeted 2% salary adjustment, and an increase in health insurance rates.
- Contractual expenses increase due to adjustments in internal service charges.
- The 2015 net is a loss of \$495,370; net of depreciation, it is a gain of \$210,130.

CAPITAL EQUIPMENT

There are no planned capital replacements under the City-wide leasing program for 2015.

PARKING FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Revenues | \$2,024 | \$2,085 | \$2,147 | \$2,212 | \$2,278 |
| Expenses | <u>2,724</u> | <u>2,788</u> | <u>2,796</u> | <u>2,865</u> | <u>2,937</u> |
| Excess (Deficit) | <u>(700)</u> | <u>(703)</u> | <u>(649)</u> | <u>(653)</u> | <u>(659)</u> |
| Beginning Balance | <u>14,169</u> | <u>13,469</u> | <u>12,766</u> | <u>12,117</u> | <u>11,463</u> |
| Ending Balance | <u>\$13,469</u> | <u>\$12,766</u> | <u>\$12,117</u> | <u>\$11,464</u> | <u>\$10,804</u> |

The 2016-2020 five year forecast for the Parking Fund incorporates current rates, the changes in lots and permits, the expenditures associated with the new facilities and operating cost increases of three to five percent annually. Consideration needs to be given to adjusting the permit and fine structure periodically if lots are to be redone and signage added.

PARKING FUND PERFORMANCE MEASURES

| | 2013 ACTUAL | 2014 BUDGET | 2014 ESTIMATED | 2015 BUDGET |
|---------------------------------|----------------|----------------|-------------------|----------------|
| TOTAL PARKING SPACES | 4,504 | 4,233 | 4,233 | 4,233 |
| TOTAL SHORT-TERM PARKING LEASES | 1,300 | 1,300 | 1,300 | 1,300 |
| TOTAL LONG-TERM PARKING LEASES | 2,375 | 2,375 | 2,375 | 2,375 |
| HANDICAPPED PARKING SPACES | 158 | 158 | 158 | 158 |
| DOLLAR AMOUNT OF TICKETS ISSUED | 510,000 | 500,000 | 388,650 | 515,000 |
| NUMBER OF TICKETS ISSUED | 18,000 | 19,000 | 13,092 | 19,000 |

Property Division

MISSION STATEMENT

It is the mission of the Property Services Division to maintain and operate select City buildings.

PRIMARY FUNCTIONS

Property Maintenance provides maintenance and repair services to City Hall, City Yards, and other municipal locations.

OBJECTIVES FOR FISCAL YEAR 2015

- Work with IT on a new property work order system, for better tracking of time, expense and materials, management of preventative maintenance programs, and deployment of staff.
- Continue replacing failing modines at the City Yards.
- Continue carpet replacement program at City Hall floors four and six.
- Replace administration carpet at the City Yards.
- Replace chiller and heat pumps for City Hall.
- Repair the sound system in Council Chambers at City Hall.
- Remodel and repaint administration building at City Yards.
- Repairs to roof and exterior modernization of Building 8 at City Yards.
- Repair roof on Central Garage.
- Create city-wide asset list.
- Expansion of indoor heated storage for Water, Street, Traffic and Property Divisions.
- Replace south wall at City Yards.
- Begin five year project planning for City Hall masonry repairs.
- Install backup generator for central garage.
- Update the lighting at City properties through Department of Commerce and Economic Opportunity funding.
- Paint exterior of Wellness Center.
- Install new multi-color lighting system at City Hall.
- Prepare for the addition of new buildings for the Police Department.

Property Division

PROPERTY FUND BUDGET SUMMARY

| FUNDING SOURCE | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATED</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|----------------|-----------------------|-----------------------|--------------------------|-----------------------|------------------------|
| PERSONNEL | \$781,497 | \$802,464 | \$787,377 | \$884,467 | \$82,003 |
| CONTRACTUAL | 1,080,550 | 918,915 | 1,346,551 | 1,218,525 | 299,610 |
| SUPPLIES | 236,567 | 238,800 | 247,926 | 246,700 | 7,900 |
| OTHER | <u>218,159</u> | <u>244,720</u> | <u>113,982</u> | <u>285,150</u> | <u>40,430</u> |
| TOTAL | <u>2,316,773</u> | <u>2,204,899</u> | <u>2,495,836</u> | <u>2,634,842</u> | <u>429,943</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE (DECREASE) |
|--------------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------------------|
| BUILDING RENTAL CHARGES | | | | | |
| GENERAL FUND | \$1,335,265 | \$1,409,790 | \$1,406,640 | \$1,495,010 | \$88,370 |
| OTHER FUNDS | 987,434 | 1,021,492 | 961,610 | 1,156,880 | 195,270 |
| EXTERNAL | 36,672 | 0 | 0 | 0 | 0 |
| FEDERAL GRANT | 118,040 | 0 | 0 | 0 | 0 |
| MISCELLANEOUS | 2,829 | 31,268 | 0 | 0 | 0 |
| TRANSFER FROM STREET DIV | 19,159 | 19,159 | 19,159 | 19,159 | 0 |
| TRANSFER FROM WATER FUND | 5,404 | 5,404 | 5,404 | 5,404 | 0 |
| GRAFFITI RECOVERY | 7,366 | 8,573 | 0 | 0 | 0 |
| INTEREST INCOME | <u>14,925</u> | <u>(32,275)</u> | <u>20,000</u> | <u>20,000</u> | <u>0</u> |
| PROPERTY FUND TOTAL | <u>2,527,094</u> | <u>2,463,411</u> | <u>2,412,813</u> | <u>2,696,453</u> | <u>283,640</u> |

PROPERTY FUND AUTHORIZED POSITIONS

| POSITION TITLE | POSTION <u>RANGE</u> | 2014 <u>EMPLOYEES</u> | 2015 <u>EMPLOYEES</u> | INCREASE/ (DECREASE) |
|---------------------------|-------------------------|--------------------------|--------------------------|-------------------------|
| PROPERTY SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| MAINTENANCE REPAIR WORKER | A-24 | <u>9.00</u> | <u>9.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>10.00</u> | <u>10.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase as a result of wage increases due to general longevity and step increases, a budgeted 2% salary adjustment, and health insurance rate increase.
- Contractual expenses increase as additional properties are acquired that require maintenance and utilities.
- Other expenses increase as a result of additional depreciation on newly acquired properties.

Property Division

CAPITAL EQUIPMENT

Planned capital replacements under the City-wide leasing program for 2015 include:

| VEHICLE | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|---------|----------|-------------|---------------|
| Sedan | 1 | 23,000 | <u>23,000</u> |
| TOTAL | | | 23,000 |

PROPERTY FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|----------------|----------------|----------------|----------------|----------------|
| Revenues | \$2,777 | \$2,860 | \$2,946 | \$3,034 | \$3,125 |
| Expenses | <u>2,714</u> | <u>2,795</u> | <u>2,879</u> | <u>2,965</u> | <u>3,054</u> |
| Excess (Deficit) | <u>63</u> | <u>65</u> | <u>67</u> | <u>69</u> | <u>71</u> |
| Beginning Balance | <u>969</u> | <u>1,032</u> | <u>1,097</u> | <u>1,164</u> | <u>1,233</u> |
| Ending Balance | <u>\$1,032</u> | <u>\$1,097</u> | <u>\$1,164</u> | <u>\$1,233</u> | <u>\$1,304</u> |

The 2016-2020 five-year forecast assumes operations will continue as they are programmed for 2015 and that costs will increase three percent annually. Budgets are developed so that funds are annually available for fixed assets such as building improvements and fueling systems.

Equipment Division

MISSION STATEMENT

It is the mission of the Equipment Services Division to service City vehicles.

PRIMARY FUNCTIONS

The Equipment Maintenance provides preventative maintenance and repair services for all City vehicles, except the Fire Department's emergency equipment.

OBJECTIVES FOR FISCAL YEAR 2015

- Continue to evaluate snow and ice fleet to ensure a continuous effective operation during critical snow and ice events.
- Train mechanics in the repair of the new snow and ice equipment and other new specialized vehicles.
- Continue to use cost effective procedures to maintain the fleet so that it will operate effectively.
- Research and implement the usage of eco-friendly oils and lubricants.
- Research and implement maintaining the Police Department fleet in the geo-policing operations.
- Continue implementation of the City-wide leasing program and prepare new vehicles for service in a timely fashion.
- Continue to implement more online diagnostics and repair in the shop for International and Ford.

EQUIPMENT FUND BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATED</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|----------------------|-----------------------|-----------------------|--------------------------|-----------------------|-------------------------------|
| PERSONNEL | 846,149 | 838,536 | 846,149 | 907,214 | 68,678 |
| CONTRACTUAL | 917,897 | 973,120 | 917,897 | 974,930 | 1,810 |
| SUPPLIES | 1,953,992 | 2,008,110 | 1,953,992 | 2,008,110 | 0 |
| OTHER | <u>110,360</u> | <u>98,900</u> | <u>110,360</u> | <u>99,750</u> | <u>850</u> |
| TOTAL | <u>3,828,398</u> | <u>3,918,666</u> | <u>3,828,398</u> | <u>3,990,004</u> | <u>71,338</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|
| VEHICLE REPAIR CHARGES | | | | | |
| GENERAL FUND | 1,606,644 | 1,360,652 | 1,769,900 | 1,806,900 | 37,000 |
| OTHER FUNDS | 642,624 | 545,876 | 673,700 | 673,700 | 0 |
| FUEL CHARGES | | | | | |
| GENERAL FUND | 1,182,251 | 1,226,985 | 1,231,310 | 1,256,020 | 24,710 |
| OTHER FUNDS | 329,135 | 348,188 | 333,550 | 307,490 | (26,060) |
| MISCELLANEOUS | 181,256 | 21,514 | 0 | 0 | 0 |
| INTEREST INCOME | <u>5,523</u> | <u>(7,237)</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| EQUIPMENT FUND TOTAL | <u>3,947,433</u> | <u>3,495,978</u> | <u>4,008,460</u> | <u>4,044,110</u> | <u>35,650</u> |

Equipment Division

EQUIPMENT FUND AUTHORIZED POSITIONS

| POSITION TITLE | POSTION <u>RANGE</u> | 2014 <u>EMPLOYEES</u> | 2015 <u>EMPLOYEES</u> | INCREASE/ <u>(DECREASE)</u> |
|-------------------------------|-------------------------|--------------------------|--------------------------|--------------------------------|
| EQUIPMENT SERVICES SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| AUTO SHOP SUPERVISOR | A-29 | 1.00 | 1.00 | 0.00 |
| AUTO MECHANIC | A-28 | <u>7.00</u> | <u>7.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>9.00</u> | <u>9.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase due to a budgeted 2% salary adjustment and an increase in health insurance rates.

CAPITAL EQUIPMENT

There are no planned capital replacements under the City-wide leasing program for 2015.

EQUIPMENT FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|--------------|--------------|--------------|--------------|--------------|
| Revenues | \$4,165 | \$4,290 | \$4,419 | \$4,552 | \$4,689 |
| Expenses | <u>4,109</u> | <u>4,232</u> | <u>4,359</u> | <u>4,490</u> | <u>4,625</u> |
| Excess (Deficit) | <u>56</u> | <u>58</u> | <u>60</u> | <u>62</u> | <u>64</u> |
| Beginning Balance | <u>397</u> | <u>453</u> | <u>511</u> | <u>571</u> | <u>633</u> |
| Ending Balance | <u>\$453</u> | <u>\$511</u> | <u>\$571</u> | <u>\$633</u> | <u>\$697</u> |

The 2016-2020 five-year forecast assumes operations will continue as they are programmed for 2015 and that costs will increase three percent annually. Budgets are developed so that funds are annually available for fixed assets such as building improvements and fueling systems.

Central Supply Division

MISSION STATEMENT

It is the mission of the Central Supply Division to service City departments with necessary parts, tools, and equipment to accomplish their respective missions.

PRIMARY FUNCTIONS

Central Supply is responsible for providing centralized inventory to the operating divisions in Public Works, providing purchasing, budgeting, and accounting support at various levels as needed.

OBJECTIVES FOR FISCAL YEAR 2015

- Continue monitoring safety equipment for OSHA compliance.
- Continue to provide parts and services to the operating divisions in a timely manner.
- Continue updating and implementing changes in the finance area of Central Supply.
- Continue operating the small tool room in an effective manner.
- Update parts supply needed to support vehicles coming on-line through the leasing program.

CENTRAL SUPPLY FUND BUDGET SUMMARY

| APPROPRIATION | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2014 <u>ESTIMATED</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|----------------------|-----------------------|-----------------------|--------------------------|-----------------------|-------------------------------|
| PERSONNEL | 293,080 | 323,613 | 299,165 | 334,166 | 10,553 |
| CONTRACTUAL | 48,260 | 52,065 | 51,031 | 54,460 | 2,395 |
| SUPPLIES | 35,164 | 31,500 | 33,835 | 31,500 | 0 |
| OTHER | <u>24,160</u> | <u>23,900</u> | <u>23,900</u> | <u>24,800</u> | <u>900</u> |
| TOTAL | <u>\$400,664</u> | <u>\$431,078</u> | <u>\$407,931</u> | <u>\$444,926</u> | <u>\$13,848</u> |

| FUNDING SOURCE | 2012 <u>ACTUAL</u> | 2013 <u>ACTUAL</u> | 2014 <u>BUDGET</u> | 2015 <u>BUDGET</u> | INCREASE <u>(DECREASE)</u> |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------------|
| INVENTORY CONTROL CHARGES | | | | | |
| STREET DIVISION | 91,800 | 100,800 | 106,800 | 106,800 | 0 |
| TRAFFIC DIVISION | 46,200 | 46,200 | 48,950 | 48,950 | 0 |
| PARKING DIVISION | 21,000 | 21,000 | 22,250 | 22,250 | 0 |
| PROPERTY UNIT | 42,000 | 42,000 | 44,500 | 44,500 | 0 |
| EQUIPMENT UNIT | 37,800 | 37,800 | 40,050 | 40,050 | 0 |
| WATER DIVISION | 172,200 | 172,200 | 182,450 | 182,450 | 0 |
| INTEREST INCOME | <u>3,674</u> | <u>(8,528)</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL | <u>\$414,674</u> | <u>\$411,472</u> | <u>\$445,000</u> | <u>\$445,000</u> | <u>\$0</u> |

Central Supply Division

CENTRAL SUPPLY FUND AUTHORIZED POSITIONS

| POSITION TITLE | POSTION RANGE | 2014 EMPLOYEES | 2015 EMPLOYEES | INCREASE/ (DECREASE) |
|---------------------------|------------------|--------------------|--------------------|-------------------------|
| CENTRAL SUPPLY SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| SENIOR ACCOUNT CLERK | A-21 | 1.00 | 1.00 | 0.00 |
| INVENTORY CONTROL CLERK | A-21 | <u>2.00</u> | <u>2.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>4.00</u> | <u>4.00</u> | <u>0.00</u> |

BUDGET HIGHLIGHTS

- Personnel expenses increase as wages increase due to a budgeted 2% salary adjustment and an increase in health insurance rates.

CENTRAL SUPPLY FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|--------------|--------------|--------------|--------------|--------------|
| Revenues | \$458 | \$472 | \$496 | \$521 | \$547 |
| Expenses | <u>458</u> | <u>472</u> | <u>486</u> | <u>501</u> | <u>516</u> |
| Excess (Deficit) | <u>0</u> | <u>0</u> | <u>10</u> | <u>20</u> | <u>31</u> |
| Beginning Balance | <u>257</u> | <u>257</u> | <u>257</u> | <u>267</u> | <u>287</u> |
| Ending Balance | <u>\$257</u> | <u>\$257</u> | <u>\$267</u> | <u>\$287</u> | <u>\$318</u> |

The 2016-2020 five-year forecast assumes operations will continue as they are programmed for 2015 and that costs will increase three percent annually. Budgets are developed so that funds are annually available for fixed assets such as building improvements and fueling systems.

Water Division

MISSION STATEMENT

The Water Division will operate and maintain the Rockford public water system in a manner that:

- Protects public health and enhances the community (*Our Product*)
- Focuses on our customers (*Our Service*)
- Upholds the highest standards of public trust (*Our Reputation*)

PRIMARY FUNCTIONS

The Water Division is comprised of three operating sections and Administration. The Division is responsible for production, quality control, storage, distribution, and related services to approximately 52,000 water customers.

- **Production** - The Production Section is responsible for overseeing the operation of the water system wells/booster pumps, ground-level and elevated storage, water treatment equipment, water quality, cross-connection control, and facility maintenance.
- **Distribution** - The Distribution Section oversees the maintenance, repair, and replacement of water mains and associated service branches, valves, and fire hydrants.
- **Customer Service** - The Customer Service Section is primarily responsible for responding to customer concerns, meter readings, installation/replacement of water meters, and responding to service calls.
- **Administration** - The Administrative Section is responsible for all division administration, fiscal control, system planning, service contract administration, and payroll.

OBJECTIVES FOR FISCAL YEAR 2015

- Complete annual update of infrastructure replacement program and develop long-term funding source.
- Revise water rate structure based on actual cost of service.
- Continue to reduce water loss through leak detection program.
- Improve the quality of water delivered to customers by reducing iron, manganese, and radium concentrations through the use of new water filtration facilities and reducing excursions in concentration of treatment chemicals.
- Continue to improve customer service by reducing number of complaints throughout Water Division operations and improving responsiveness when a complaint is received.
- Enhance community awareness of the importance of drinking water and the Rockford water system (public service announcements, secondary school demonstrations and presentations, etc.).
- Promote Rockford Environmental Laboratory and increase number of outside customers.
- Improve customer service by improving internal processes, systems, and responsiveness.
- Continue to promote worker safety and reduce number of on the job injuries by training employees and addressing all safety concerns in a timely manner.
- Continue to develop and implement Rockford Water Academy to train and cross-train employees with a goal averaging over 10 hours per employee of training per year.
- Continue to improve office environment at 1111 Cedar Street.
- Improve organizational efficiency through enhancing communication (SharePoint) across the organization and through implementation of accountability programs for managers and supervisors.
- Continue implementation of tablet and laptop program to make field operations more efficient.
- Initiate asset management in Distribution Section.

Water Division

WATER FUND BUDGET SUMMARY

| | 2013 | 2014 | 2014 | 2015 | INCREASE |
|----------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| APPROPRIATION | <u>ACTUAL</u> | <u>BUDGET</u> | <u>ESTIMATED</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| PERSONNEL | \$5,807,355 | \$5,987,501 | \$5,458,026 | \$5,971,569 | (\$15,932) |
| CONTRACTUAL | 4,669,409 | 6,211,555 | 7,155,758 | 6,602,635 | 391,080 |
| SUPPLIES | 1,056,300 | 1,306,230 | 1,016,040 | 1,370,600 | 64,370 |
| OTHER | 8,442,706 | 8,886,526 | 8,767,130 | 8,973,632 | 87,106 |
| INTEREST | <u>1,957,870</u> | <u>1,950,000</u> | <u>1,816,210</u> | <u>1,808,000</u> | <u>(142,000)</u> |
| TOTAL | <u>\$21,933,640</u> | <u>\$24,341,812</u> | <u>\$24,213,164</u> | <u>\$24,726,436</u> | <u>\$384,624</u> |

| | 2012 | 2013 | 2014 | 2015 | INCREASE |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| FUNDING SOURCE | <u>ACTUAL</u> | <u>ACTUAL</u> | <u>BUDGET</u> | <u>BUDGET</u> | <u>(DECREASE)</u> |
| WATER USER FEES | \$23,644,538 | \$22,675,691 | \$23,988,000 | \$24,508,000 | \$520,000 |
| INSTALLATIONS & CONNECTIONS | 862,130 | 572,984 | 581,000 | 601,000 | 20,000 |
| INTEREST INCOME | 316,638 | (654,410) | 200,000 | 200,000 | 0 |
| MISCELLANEOUS | 149,996 | 646,263 | 65,000 | 75,000 | 10,000 |
| PURCHASE OF SERVICES | <u>96,900</u> | <u>93,010</u> | <u>73,740</u> | <u>95,600</u> | <u>21,860</u> |
| TOTAL | <u>\$25,070,202</u> | <u>\$23,333,538</u> | <u>\$24,907,740</u> | <u>\$25,479,600</u> | <u>\$571,860</u> |

WATER FUND AUTHORIZED PERSONNEL

| POSITION TITLE | POSTION RANGE | 2014 EMPLOYEES | 2015 EMPLOYEES | INCREASE/ (DECREASE) |
|--------------------------------------------|--------------------------|---------------------------|---------------------------|---------------------------------|
| WATER SUPERINTENDENT | 213 | 1.00 | 1.00 | 0.00 |
| WATER OPERATIONS MANAGER | 110 | 1.00 | 1.00 | 0.00 |
| ASSISTANT SUPERINTENDENT | 110 | 1.00 | 1.00 | 0.00 |
| WATER QUALITY SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| WATER OPERATIONS SUPERVISOR - DISTRIBUTION | 108 | 3.00 | 3.00 | 0.00 |
| WATER PLANT OP. & MAINT.SUPERVISOR | 108 | 2.00 | 1.00 | (1.00) |
| WATER SYSTEMS & SCADA SUPERVISOR | 108 | 1.00 | 1.00 | 0.00 |
| WATER SERVICES COORDINATOR | 108 | 1.00 | 1.00 | 0.00 |
| WATER TREATMENT SUPERVISOR | 108 | 0.00 | 1.00 | 1.00 |
| ACCOUNTANT | 107 | 1.00 | 1.00 | 0.00 |
| WATER PROGRAM COORDINATOR | 106 | 1.00 | 1.00 | 0.00 |
| WATER CONTROL SYSTEM TECHNICIAN | 105 | 1.00 | 0.00 | (1.00) |
| WATER QUALITY TECHNICIAN | A-26 | 2.00 | 2.00 | 0.00 |
| PUBLIC WORKS CREW LEADER | A-28 | 5.00 | 5.00 | 0.00 |
| WATER PLANT OPERATOR | A-28 | 12.00 | 12.00 | 0.00 |
| WATER SERVICE INSPECTOR | A-26 | 8.00 | 8.00 | 0.00 |
| WATER UTILITY TECHNICIAN | A-25 | 2.00 | 2.00 | 0.00 |
| EQUIPMENT OPERATOR | A-23 | 6.00 | 6.00 | 0.00 |
| SENIOR ACCOUNT CLERK | A-21 | 1.00 | 1.00 | 0.00 |
| MAINTENANCE WORKER | A-20 | 10.00 | 10.00 | 0.00 |
| SENIOR CLERK | A-19 | <u>4.00</u> | <u>4.00</u> | <u>0.00</u> |
| TOTAL PERSONNEL | | <u>64.00</u> | <u>63.00</u> | <u>(1.00)</u> |

Water Division

BUDGET HIGHLIGHTS

- Personnel expenses decrease due to the elimination of the water control system technician position and a reduction in IMRF rates. These decreases are offset by an increase in wages for general longevity and step increases, a budgeted 2% salary adjustment, an increase in overtime, and an increase in health insurance rates.
- Contractual expenses increase due to increases in contracted repair costs and rental equipment.
- Supply expenses increase due to additional meter purchases, an increase in well equipment maintenance and additional computer equipment and software for the water distribution section.

WATER FUND FIVE YEAR FINANCIAL FORECAST (IN 000'S)

| | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> |
|-------------------|------------------|------------------|------------------|------------------|------------------|
| Revenues | \$26,399 | \$27,349 | \$28,334 | \$29,354 | \$30,411 |
| Expenses | <u>25,963</u> | <u>27,261</u> | <u>28,624</u> | <u>30,055</u> | <u>31,558</u> |
| Excess (Deficit) | <u>436</u> | <u>88</u> | <u>(290)</u> | <u>(701)</u> | <u>(1,147)</u> |
| Beginning Balance | <u>134,532</u> | <u>134,968</u> | <u>135,056</u> | <u>134,766</u> | <u>134,065</u> |
| Ending Balance | <u>\$134,968</u> | <u>\$135,056</u> | <u>\$134,766</u> | <u>\$134,065</u> | <u>\$132,918</u> |
| | | | | | |
| Bond Issues | \$0 | \$0 | \$0 | \$0 | \$0 |
| Rate Increases | 3.6% | 3.6% | 3.6% | 3.6% | 3.6% |

The 2016-2020 five-year forecast assumes annual 3.6% rate increases with consumption decreasing each year due to increased conservation efforts. Expenses for this forecast range from five to six percent. The City will finance future improvements on a pay as you go basis.

Water Division

CAPITAL EQUIPMENT

Planned capital replacements for 2015 include vehicles under the City-wide leasing program and other equipment:

FIXED ASSETS

| EQUIPMENT | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|------------------------------------------------------|----------|-------------|----------------|
| Install Variable Frequency Drives at secondary wells | 3 | 50,000 | 150,000 |
| Trimble Geo 7X handheld GPS reader | 2 | 10,350 | 20,700 |
| Upgrades to SCADA System | 1 | 100,000 | 100,000 |
| Replace air handler at Cedar St. | 1 | 15,000 | 15,000 |
| Water Operating Center remodel design | 1 | 50,000 | 50,000 |
| Rebuild Cage in Cedar St. Garage | 1 | 175,000 | <u>175,000</u> |
| TOTAL | | | \$510,700 |

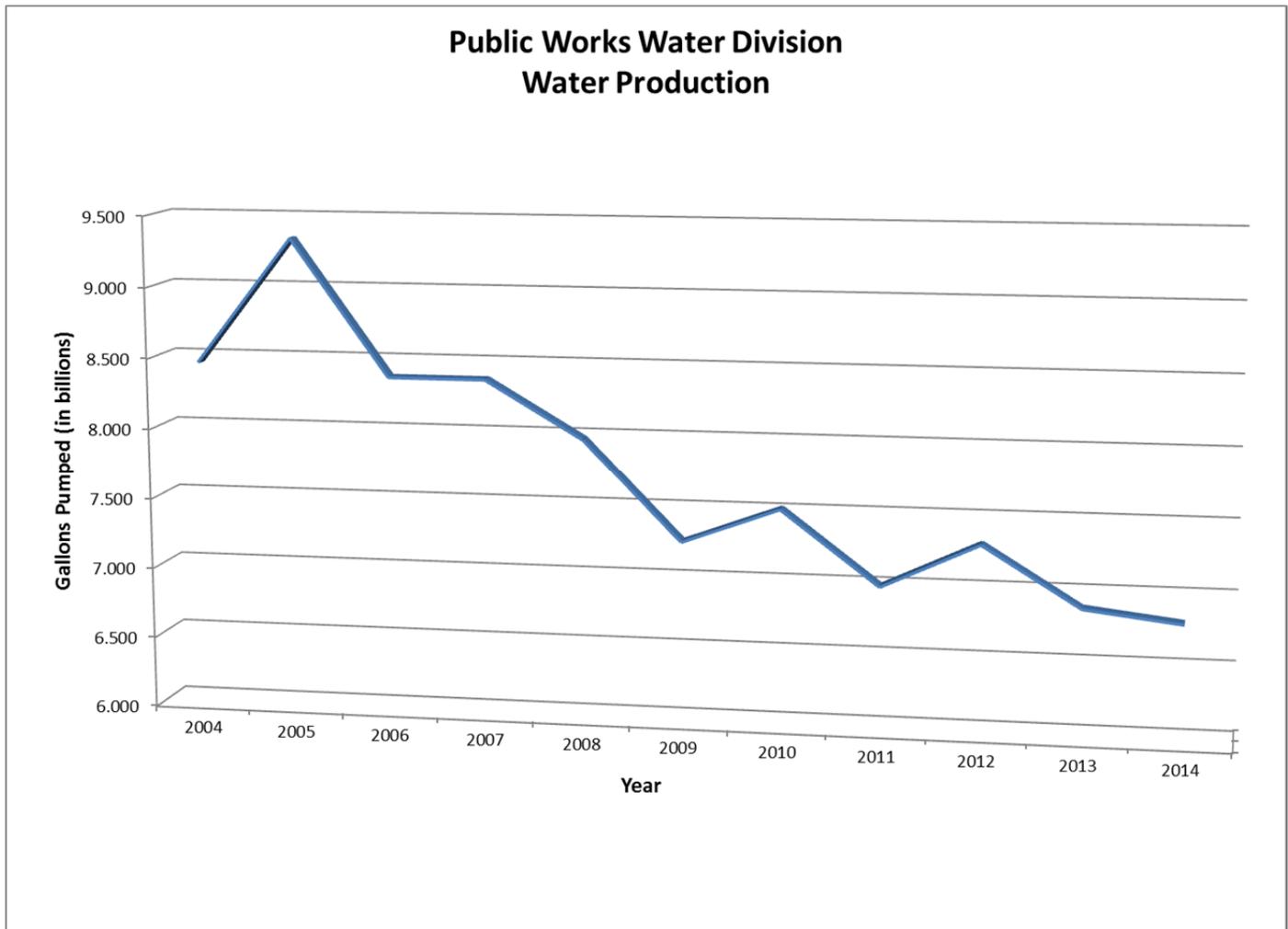
| VEHICLE | QUANTITY | BUDGET EACH | TOTAL BUDGET |
|------------------------|----------|-------------|---------------|
| Double Axle Dump Truck | 1 | 85,000 | 85,000 |
| Service Truck | 1 | 60,000 | 60,000 |
| SUV | 1 | 26,000 | 26,000 |
| Van | 2 | 22,000 | 44,000 |
| Backhoe | <u>1</u> | 93,000 | <u>93,000</u> |
| TOTAL | 6 | | \$308,000 |

WATER FUND PERFORMANCE MEASURES

| | 2013 ACTUAL | 2014 BUDGET | 2014 ACTUAL | 2015 BUDGET |
|---------------------------------------------|----------------|----------------|----------------|----------------|
| EMERGENCY REPAIR TIME (HOURS) | 0.90 | 2.00 | 1.70 | 2.00 |
| % OF TOTAL REPAIRS THAT ARE PLANNED | 71% | 80% | 79% | 80% |
| EMERGENCY JULIE LOCATE RESPONSE TIME | 0.50 | 1.00 | 0.50 | 1.00 |
| BACKLOG OF NON-EMERGENCY REPAIRS (WKLY AVG) | 47 | 65 | 55 | 65 |
| WATER MAIN FLUSHED (MILES) | 275 | 240 | 431 | 240 |
| AVG DAYS TO CORRECT METER PROBLEM | 28 | 30 | 34 | 30 |
| % CITIZENS RECEIVING FIRST CHOICE SCHEDULE | 96% | 90% | 97% | 90% |
| % MEETING DEMAND FOR WATER PUMPED | 168% | 110% | 174% | 110% |
| WATER QUALITY COMPLAINTS | 11 | 48 | 13 | 36 |
| % OF TOTAL PRODUCTION FROM REHAB WELLS | 86% | 80% | 90% | 80% |
| NEW WATER CONNECTIONS | 28 | 48 | 20 | 48 |

Water Division

OPERATIONAL INFORMATION



As the graph shows, water production has fluctuated significantly in the last ten years. Since 1999, when gallons pumped was at 9.076 billion, production has decreased 24.5%, to 6.85 billion gallons in 2014. The average production for the past seven years is 7.288 billion gallons, which is more than estimated 2015 production of 7.0 billion. Weather conditions, particularly annual rainfall, impact water usage in the City.