

# Community Development Sanitation Fund

## Mission Statement

It is the mission of the Sanitation Division to provide for the collection and disposal of solid waste in a manner that is consistent with federal and state regulations, as well as to encourage the recycling efforts of the community.

**Primary Functions** → The four primary functions of the Sanitation Division include collection and disposal, composting, recycling, and technical and financial services.

- **Collection and Disposal**→ Provides weekly unlimited collection to all residential buildings of four units or less through a private contractor.
- **Composting Program**→ Contractor collects yard wastes, including leaves, grass, and pruning, and composts them at a City owned landfill site and uses material for landfill cover.
- **Recycling Program**→ Provides curbside recycling as part of regular weekly collection. Residents can recycle 32 items and Christmas trees are recycled seasonally.
- **Technical and Financial Services**→ Purchase of service for contract monitoring, billing and collecting, and reimbursement for street cleaning services are included.

COMMUNITY DEVELOPMENT SANITATION DIVISION						
COST CENTER	2011 BUDGET		INCREASE(DECREASE)		2012 BUDGET	
	PERSONNEL	BUDGET	PERSONNEL	BUDGET	PERSONNEL	BUDGET
COLLECTION & DISPOSAL	0.00	\$5,535,430	0.00	\$28,390	0.00	\$5,563,820
COMPOSTING	0.00	962,655	0.00	(28,295)	0.00	934,360
RECYCLING PROGRAM	0.00	634,647	0.00	15,903	0.00	650,550
TECHNICAL & FINANCIAL	0.00	1,374,175	0.00	836,775	0.00	2,210,950
TOTAL	0.00	\$8,506,907	0.00	\$852,773	0.00	\$9,359,680

## Fund and Rate Information

- Contracts for collection and disposal of solid waste extend to 2013 with contract annual price changes tied to Consumer Price Index (CPI), both positive and negative, not to exceed 4% per year.
- An increase of \$1.40 per month, to \$15.60 effective January 1, 2012 to cover cost of forestry service.

# Community Development Sanitation Fund

## Budget Summary

<b>COMMUNITY DEVELOPMENT SANITATION DIVISION BUDGET SUMMARY</b>					
<b>APPROPRIATION</b>	2009 <u>ACTUAL</u>	2010 <u>ACTUAL</u>	2011 <u>BUDGET</u>	2012 <u>BUDGET</u>	INCREASE (DECREASE)
PERSONNEL	\$768	\$0	\$0	\$0	\$0
CONTRACTUAL	6,882,379	6,567,498	7,138,632	7,154,630	15,998
SUPPLIES	1,439	1,100	500	500	0
OTHER	<u>1,613,244</u>	<u>1,293,600</u>	<u>1,367,775</u>	<u>2,204,550</u>	<u>836,775</u>
TOTAL	<u>\$8,497,830</u>	<u>\$7,862,198</u>	<u>\$8,506,907</u>	<u>\$9,359,680</u>	<u>\$852,773</u>

<b>FUNDING SOURCE</b>	2011 <u>AMOUNT</u>	2011 <u>PERCENTAGE</u>	2012 <u>AMOUNT</u>	2012 <u>PERCENTAGE</u>
PROPERTY TAXES				
SANITATION	\$21,000	0.2	\$21,000	0.2
FRINGE BENEFIT REIMBURSEMENT	700	0.0	700	0.0
USER FEE	8,571,100	99.1	9,169,800	99.1
LANDFILL RENT	15,400	0.2	15,400	0.2
INTEREST INCOME	<u>39,000</u>	<u>0.5</u>	<u>47,300</u>	<u>0.5</u>
TOTAL	<u>\$8,647,200</u>	<u>100.0</u>	<u>\$9,254,200</u>	<u>100.0</u>

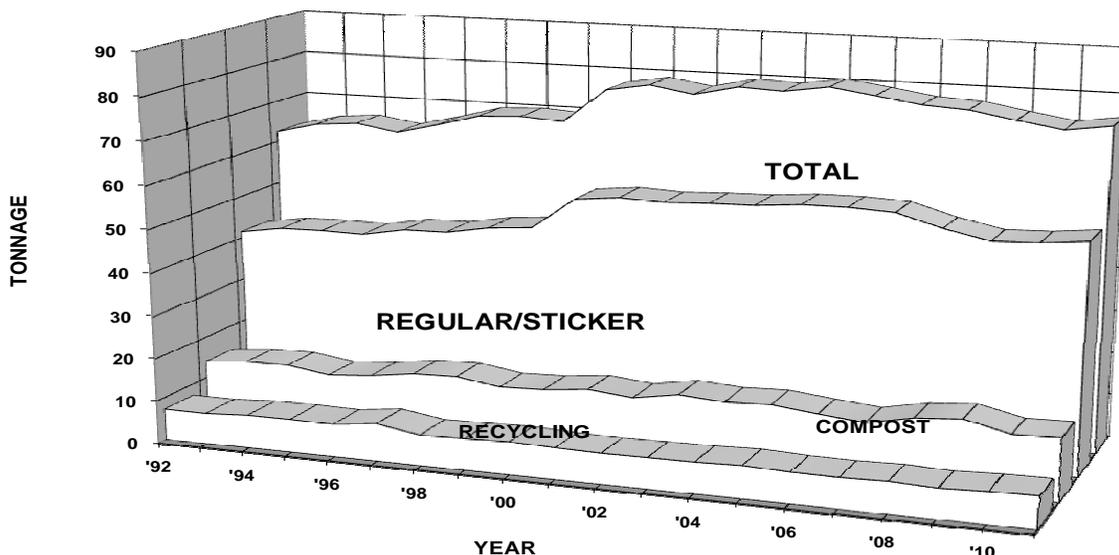
## Budget Analysis

The contractual budget for collection and disposal costs will increase \$15,998 or 0.2% from the previous year. Rate increases change by the CPI; 2012 CPI (to be released mid January 2012) is estimated to be 2.0%. The collection rate will increase from \$66.07 to \$66.74 per ton while the disposal rate will rise from \$36.93 to \$37.05 per ton. Estimated 2011 tonnage is 73,600, 1,200 tons less than the budgeted 74,820 while 2012's projected 75,500 tons is 700 tons more than 2011's budget and 1,900 tons more than the estimated 2011 actual. Customers are estimated at 49,500 for the year.

Code Enforcement Division staff monitor and enforce the contract and are funded with a purchase of services from the General Fund. Supplies remained unchanged. Purchase of services increases \$836,775 reflecting an increase to cover purchase of service cost of forestry service (\$797,000) and increase in street sweeping expenses.

# Community Development Sanitation Fund

## ROCKFORD SOLID WASTE



SOURCE: COMMUNITY DEVELOPMENT

As the performance measurement schedule indicates, the introduction of alternative programs, composting and recycling, have kept wastes out of the landfill. It is anticipated 29% of the waste stream, or 21,500 tons, will be diverted for 2012.

Rate changes since the introduction of the user fee in 1984 have been minimal and with good reason. Previously, a ten cent property tax rate, generating \$2.0 million annually, added to the user fee in paying for this service. With this rate transferred to the General Fund to pay public safety expenses, the 2011 user fee was increased to pay for this service. The user fee increased for 2012, from \$170.40 to \$186.00. Other income includes land rental and interest earnings.

In 2010, the Sanitation Fund spent \$7,862,198 or 91.3% of the budgeted allocation. For 2011, it is estimated that 92.7% of budget amount. In the past several years, 91% to 99% of the budget has been spent.

### Five Year Financial Forecast

The 2013-2017 five year forecast assumes that total tonnage will increase approximately 300 tons per year. Costs are expected to increase 3.0% (4% is the maximum) annually for collection, composting, and recycling, and disposal.

# Community Development Sanitation Fund

## SANITATION FUND 2013-2017 FINANCIAL FORECAST (IN 000'S)

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Recommended Rates	\$186.00	\$186.00	\$192.00	\$198.00	\$204.00
Revenues	\$9,585	\$9,964	\$10,353	\$10,746	\$11,149
Expenses	<u>9,830</u>	<u>9,950</u>	<u>10,377</u>	<u>10,513</u>	<u>10,838</u>
Excess(Deficit)	(245)	14	(24)	233	311
Beginning Balance	<u>2,757</u>	<u>2,512</u>	<u>2,526</u>	<u>2,501</u>	<u>2,734</u>
Ending Balance	<u>\$2,512</u>	<u>\$2,526</u>	<u>\$2,501</u>	<u>\$2,734</u>	<u>\$3,045</u>
RESERVE	25.6	25.4	24.1	26.0	28.1

## Performance Measurements

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>(Est)</u>	<u>2012</u>	<u>2011 Actual/</u>	<u>2012 Budget</u>
	<u>Tonnage</u>	<u>Tonnage</u>	<u>Budgeted</u>	<u>2011</u>	<u>Budgeted</u>	<u>2011-2012</u>	
			<u>Tonnage</u>	<u>Tonnage</u>	<u>Tonnage</u>		
Regular	51,786	49,739	53,000	51,800	53,000	0	1,200
Composting	16,620	14,490	14,500	14,400	15,000	500	600
Recycling	6,830	6,736	7,300	7,400	7,500	200	100
Sticker	<u>17</u>	<u>3</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	75,253	70,968	74,800	73,600	75,500	700	1,900
Landfill	51,803	49,742	53,000	51,800	53,000	0	1,200
Baxter	16,620	14,490	14,500	14,400	15,000	500	600
Recycled	<u>6,830</u>	<u>6,736</u>	<u>7,300</u>	<u>7,400</u>	<u>7,500</u>	<u>200</u>	<u>100</u>
	75,253	70,968	74,800	73,600	75,500	700	1,900
Diversion Rate	31.2	29.9	29.1	29.6	29.8		

**SANITATION FUND  
NEXT YEAR/CURRENT YEAR BUDGET ANALYSIS**

	<b>2010 BUDGET</b>	<b>2010 ACTUAL</b>	<b>2011 BUDGET</b>	<b>6 MO ACTUAL</b>	<b>2012 BUDGET</b>	<b>BUDGET CHANGE 11-12</b>
72211 Printing	2,000	-	1,000	-	1,000	-
72212 Postage	200	-	200	-	200	-
72213 Telephone	-	899	-	-	-	-
72218 Service Contracts	120,000	126,570	125,000	49,903	125,000	-
72251 Building Maintenance	25,000	-	0	-	-	-
72274 Rental Building	4,000	4,000	4,000	2,000	4,000	-
72282 Prof Fee-Audit	690	590	700	350	700	-
72289 Mayor's Committee	27,000	22,100	27,000	-	27,000	-
72295 Composting	1,019,360	934,048	962,655	243,235	934,360	(28,295)
72296 Recycling	477,825	434,203	484,647	179,950	500,550	15,903
72297 Collection	3,567,760	3,208,256	3,518,670	1,228,763	3,537,220	18,550
72298 Disposal	2,044,570	1,836,832	2,014,760	703,578	2,024,600	9,840
72299 Miscellaneous	-	-	-	-	-	-
<b>TOTAL CONTRACTUAL</b>	<b>7,288,405</b>	<b>6,567,498</b>	<b>7,138,632</b>	<b>2,407,779</b>	<b>7,154,630</b>	<b>15,998</b>
75501 Public Works	20,000	-	-	-	-	-
75520 Small Equipment	500	-	500	-	500	-
75560 Office General	-	1,100	-	660	-	-
75561 Photo	5,000	-	-	-	-	-
<b>TOTAL SUPPLIES</b>	<b>25,500</b>	<b>1,100</b>	<b>500</b>	<b>660</b>	<b>500</b>	<b>-</b>
77725 POS-General Fund	1,293,600	1,293,600	1,367,775	683,888	2,204,550	836,775
77727 POS-Other Funds	-	-	-	-	-	-
<b>TOTAL OTHER</b>	<b>1,293,600</b>	<b>1,293,600</b>	<b>1,367,775</b>	<b>683,888</b>	<b>2,204,550</b>	<b>836,775</b>
<b>TOTAL SANITATION FUND</b>	<b>8,607,505</b>	<b>7,862,198</b>	<b>8,506,907</b>	<b>3,092,327</b>	<b>9,359,680</b>	<b>852,773</b>